UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 30, 2025



VSE CORPORATION

(Exact name of registrant as specified in its charter) ${\bf 000\text{--}03676}$

(Commission File Number)

Delaware

(State or Other Jurisdiction

of Incorporation)

54-0649263

(IRS Employer

Identification Number)

3361 Enterprise Way		
Miramar, Florida		33025
(Address of Principal Executive Offices)		(Zip Code)
, Ç	(954) 430-6600 Felephone Number, Including Not Applicable	
(Former Name or F	Former Address, if Changed S	Since Last Report)
Check the appropriate box below if the Form 8-K filing is intended to simu	ıltaneously satisfy the filing	obligation of the registrant under any of the following provisions:
☐ Written communications pursuant to Rule 425 under the Securities A	Act (17 CFR 230.425)	
□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act	(17 CFR 240.14a-12)	
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under	er the Exchange Act (17 CFI	R 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under	er the Exchange Act (17 CFF	R 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act: Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$.05 per share	VSEC	The NASDAQ Global Select Market
Indicate by check mark whether the registrant is an emerging growth compthe Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter). Emerging growth company □ If an emerging growth company, indicate by check mark if the registrant haccounting standards provided pursuant to Section 13(a) of the Exchange Act of 1934 (§ 240.12b-2 of this chapter).	has elected not to use the ext	

Item 2.02 Results of Operations and Financial Condition.

On July 30, 2025, the Company issued a press release reporting its financial results for the second quarter ended June 30, 2025. Additionally, the Company made available related materials to be discussed during the Company's webcast and conference call referred to in such press release. A copy of the press release is being furnished as Exhibit 99.1 to this Current Report on Form 8-K and is hereby incorporated by reference.

The information in the preceding paragraph, as well as Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section. It may only be incorporated by reference into another filing under the Exchange Act or the Securities Act of 1933, as amended if such subsequent filing specifically references this Current Report on Form 8-K.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit

Number

99.1 Press release dated July 30, 2025, entitled, "VSE Corporation Announces Second Quarter 2025 Results."

104 Cover Page Interactive Data File

VSE CORPORATION AND SUBSIDIARIES

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

VSE CORPORATION

(Registrant)

Date: July 30, 2025 By: /s/ Adam R. Cohn

Adam R. Cohn Chief Financial Officer (Principal Financial Officer)



VSE Corporation Announces Second Quarter 2025 Results

Record Revenue and Record Profitability Reaffirms 2025 Revenue Guidance and Increases Aviation Adjusted EBITDA Margin Guidance

MIRAMAR, FLORIDA, July 30, 2025 - VSE Corporation (NASDAQ: VSEC, "VSE", or the "Company"), a leading provider of aftermarket distribution and repair services, announced today results for the second quarter 2025.

SECOND QUARTER 2025 RESULTS(1)

(As compared to the Second Quarter 2024)

- Total Revenues of \$272.1 million increased 41.1%
- GAAP Net Income⁽²⁾ of \$13.6 million
- GAAP EPS (Diluted)(2) of \$0.66
- Adjusted EBITDA(3) of \$43.5 million increased 51.9%
- Adjusted Net Income⁽³⁾ of \$20.1 million increased 149.1%
- Adjusted EPS (Diluted)(3) of \$0.97 increased 106.4%
- ¹ From continuing operations
- Percentage change is not meaningful (NM)
 Non-GAAP measure. See additional information at the end of this release regarding non-GAAP financial measures

MANAGEMENT COMMENTARY

"VSE delivered record revenue and profitability in the second quarter, underscoring the strength of our aviation-focused strategy and the continued momentum of our business transformation," said John Cuomo, President and CEO of VSE Corporation. "This quarter was marked by significant progress, including the divestiture of our Fleet segment and the acquisition of Turbine Weld Industries, a highly specialized MRO service provider for complex engine components. These strategic actions, combined with the ongoing integration of recent acquisitions, have sharpened our focus, expanded our capabilities, and strengthened our position in the high-growth, high-margin aviation aftermarket."

Mr. Cuomo continued, "Our team continues to perform at a high level, delivering strong year-over-year sales growth and margin expansion, supported by robust end-market demand. Both our distribution and MRO businesses achieved record sales and profitability during the quarter, and we remain well-positioned to sustain this momentum as we enter the second half of the year."

"VSE's second quarter results reflect continued operational discipline and strategic execution, with double-digit revenue growth, record margins, and positive free cash flow," said Adam Cohn, Chief Financial Officer of VSE Corporation. "Looking ahead, we are focused on driving improved free cash flow generation, optimizing our cost structure to support the streamlined aviation platform, and completing post-divestiture transition efforts.

SECOND QUARTER SEGMENT RESULTS

Aviation segment revenue increased 41.1% year-over-year to a record \$272.1 million in the second quarter of 2025. The year-over-year revenue improvement was attributable to strong execution of new and existing distribution awards, the addition of new product lines and repair capabilities, and contributions from recent acquisitions, supported by solid end-market demand. Aviation distribution and MRO revenue increased 50.4% and 27.3%, respectively, in the second quarter of 2025, versus the prior-year period. The Aviation segment reported operating income of \$35.1 million in the second quarter, compared to \$24.5 million in the same period of 2024. Segment Adjusted EBITDA increased by 47.7% in the second quarter to a record \$46.5 million, versus \$31.5 million in the prioryear period. Adjusted EBITDA margin was 17.1%, an increase of approximately 80 basis points versus the prior-year period.

FINANCIAL RESOURCES AND LIQUIDITY

The Company generated \$12 million of operating cash flow and \$6 million of free cash flow in the second quarter of 2025. As of June 30, 2025, the Company had \$333 million in cash and unused commitment availability under its \$400 million revolving credit facility maturing in 2030. As of June 30, 2025, VSE had a total net debt outstanding of \$362 million. Adjusted net leverage was approximately 2.2x as of the end of the second quarter.

GUIDANCE

VSE is reaffirming full-year 2025 revenue growth and increasing Aviation Adjusted EBITDA margin guidance to the high-end of the previously provided range:

- Full-year 2025 revenue growth is expected to be 35% to 40%, as compared to the prior year, to reflect both current business performance and current year contributions from the TCI and Kellstrom acquisitions.
- Aviation segment full-year 2025 Adjusted EBITDA margin is now expected to be between 16.5% to 17%, an increase from the previous guidance range of 16% to 17%.
- Guidance does not assume further tariff escalation or a global recession.

SECOND QUARTER RESULTS

	Thre	e m	onths ended Ju	ıne 30,		Six	ne 30,			
(in thousands, except per share data)	2025		2024	% Change		2025		2024	% Change	
Revenues	\$ 272,139	\$	192,828	41.1 %	\$	528,184	\$	355,211	48.7 %	
Operating income	\$ 22,513	\$	2,602	765.2 %	\$	47,017	\$	18,245	157.7 %	
Net income (loss) from continuing operations	\$ 13,638	\$	(5,288)	NM	\$	27,606	\$	254	NM	
EPS (Diluted)	\$ 0.66	\$	(0.31)	NM	\$	1.33	\$	0.01	NM	

SECOND QUARTER SEGMENT RESULTS

Following the divestiture of the Fleet segment, the Company operates under a single reportable operating segment. The reconciliation below provides transitional disclosure of Aviation's results for the three and six months ended June 30, 2025 and 2024 to support comparability with prior period disclosures.

	Three months ended June 30,				Six	ie 30,		
(in thousands)	 2025		2024	% Change	2025		2024	% Change
Revenues:								
Aviation	\$ 272,139	\$	192,828	41.1 %	\$ 528,184	\$	355,211	48.7 %
Operating income:								
Operating income	\$ 22,513	\$	2,602	765.2 %	\$ 47,017	\$	18,245	157.7 %
Unallocated corporate costs	\$ 12,559	\$	21,866	(42.6)%	\$ 19,579	\$	28,533	(31.4)%
Aviation	\$ 35,072	\$	24,468	43.3 %	\$ 66,596	\$	46,778	42.4 %
						_		

NON-GAAP MEASURES

In addition to the financial measures prepared in accordance with generally accepted accounting principles ("GAAP"), this earnings release also contains Non-GAAP financial measures. These measures provide useful information to investors, and a reconciliation of these measures to the most directly comparable GAAP measures and other information relating to these Non-GAAP measures is included in the supplemental schedules attached.

NON-GAAP FINANCIAL INFORMATION

Adjusted Net Income from Continuing Operations and Adjusted EPS

	Three months ended June 30,					Six	ne 30,					
(in thousands)	2025		2024	% Change	2025		2025		2025		2024	% Change
Net income (loss) from continuing operations	\$ 13,638	\$	(5,288)	NM	\$	27,606	\$ 254	NM				
Adjustments to income from continuing operations:												
Acquisition, integration and restructuring costs	1,832		1,099	66.7 %		4,697	3,283	43.1 %				
Lease abandonment costs	_		12,857	(100.0)%		_	12,857	(100.0)%				
Divestiture-related restructuring costs	432		3,861	(88.8)%		495	3,861	(87.2)%				
Earn-out adjustment	5,900		_	— %		5,900	_	— %				
Debt issuance costs	491		_	— %		491	_	— %				
	22,293		12,529	77.9 %		39,189	20,255	93.5 %				
Tax impact of adjusted items	(2,159)		(4,445)	(51.4)%		(2,890)	(4,990)	(42.1)%				
Adjusted net income from continuing operations	\$ 20,134	\$	8,084	149.1 %	\$	36,299	\$ 15,265	137.8 %				
Weighted average dilutive shares	20,731		17,202	20.5 %		20,736	 16,571	25.1 %				
Adjusted EPS (Diluted)	\$ 0.97	\$	0.47	106.4 %	\$	1.75	\$ 0.92	90.2 %				

EBITDA and Adjusted EBITDA

		Three	e mo	onths ended Ju	ended June 30, Six months ended					June 30,		
(in thousands)	-	2025		2024	% Change	2025		2025			2024	% Change
Net income (loss) from continuing operations	\$	13,638	\$	(5,288)	NM	\$	27,606	\$	254	NM		
Interest expense		6,445		9,826	(34.4)%		14,384		19,016	(24.4)%		
Income taxes		2,430		(1,936)	NM		5,027		(1,025)	NM		
Amortization of intangible assets		6,487		4,329	49.8 %		12,621		7,679	64.4 %		
Depreciation and other amortization		3,147		1,753	79.5 %		6,187		3,514	76.1 %		
EBITDA		32,147		8,684	270.2 %		65,825		29,438	123.6 %		
Acquisition, integration and restructuring costs		1,832		1,099	66.7 %		4,697		3,283	43.1 %		
Lease abandonment costs		_		12,857	(100.0)%		_		12,857	(100.0)%		
Divestiture-related restructuring costs		432		3,861	(88.8)%		495		3,861	(87.2)%		
Earn-out adjustment		5,900		_	— %		5,900		_	— %		
Stock-based compensation		3,141		2,111	48.8 %		6,888		4,387	57.0 %		
Adjusted EBITDA	\$	43,452	\$	28,612	51.9 %	\$	83,805	\$	53,826	55.7 %		

Adjusted EBITDA Summary

(in thousands)	Three months ended June 30, Six months ended June 3								ne 30,
	 2025		2024	% Change		2025 2024			% Change
Aviation	\$ 46,522	\$	31,488	47.7 %	\$	89,847	\$	59,915	50.0 %
Adjusted unallocated corporate costs (1)	 (3,070)		(2,876)	6.7 %		(6,042)		(6,089)	(0.8)%
Adjusted EBITDA	\$ 43,452	\$	28,612	51.9 %	\$	83,805	\$	53,826	55.7 %

 $^{^{\}mbox{\scriptsize (1)}}$ Includes certain adjustments not directly attributable to the Aviation segment.

Segment EBITDA and Adjusted EBITDA

	Three months ended June 30,						ne 30,			
(in thousands)		2025 2024		% Change		2025		2024	% Change	
<u>Aviation</u>										
Operating income	\$	35,072	\$	24,468	43.3 %	\$	66,596	\$	46,778	42.4 %
Depreciation and amortization		9,626		6,034	59.5 %		18,792		10,968	71.3 %
EBITDA		44,698		30,502	46.5 %		85,388		57,746	47.9 %
Acquisition, integration and restructuring										
costs		556		474	17.3 %		1,900		909	109.0 %
Stock-based compensation		1,268		512	147.7 %		2,559		1,260	103.1 %
Adjusted EBITDA	\$	46,522	\$	31,488	47.7 %	\$	89,847	\$	59,915	50.0 %

	Three	months ended Ju	une 30,	Six	Six months ended June						
(in thousands)	2025	2024	% Change	2025	2024	% Change					
Corporate											
Unallocated corporate costs	\$ 12,559	21,866	(42.6)%	19,579	28,533	(31.4)%					
Depreciation and amortization	(8)	(48)	(83.3)%	(16)	(225)	(92.9)%					
EBITDA	12,551	21,818	(42.5)%	19,563	28,308	(30.9)%					
Acquisition, integration and restructuring costs	(1,276)	(625)	104.2 %	(2,797)	(2,374)	17.8 %					
Lease abandonment costs	_	(12,857)	(100.0)%	_	(12,857)	(100.0)%					
Divestiture-related restructuring costs	(432)	(3,861)	(88.8)%	(495)	(3,861)	(87.2)%					
Earn-out adjustment	(5,900)	_	— %	(5,900)	_	— %					
Stock-based compensation	(1,873)	(1,599)	17.1 %	(4,329)	(3,127)	38.4 %					
Adjusted unallocated corporate costs	\$ 3,070	\$ 2,876	6.7 %	\$ 6,042	\$ 6,089	(0.8)%					

Free Cash Flow

	Three months	ende	d June 30,		Six month	s ende	ed June 30,
(in thousands)	 2025		2024	-	2025		2024
Net cash provided by (used in) operating activities	\$ 11,891	\$	(17,528)	\$	(34,741)	\$	(96,588)
Capital expenditures	(5,589)		(3,945)		(8,464)		(11,674)
Free cash flow	\$ 6,302	\$	(21,473)	\$	(43,205)	\$	(108,262)

Net Debt

(in thousands)	June 30, 2025	December 31, 2024
Principal amount of debt	\$ 383,000	\$ 432,500
Debt issuance costs	(3,844)	(2,327)
Cash and cash equivalents	(16,906)	(29,030)
Net Debt	\$ 362,250	\$ 401,143

Net Leverage Ratio

(\$ in thousands)	Jun	e 30, 2025	December 31, 2024
Net Debt	\$	362,250	\$ 401,143
TTM Adjusted EBITDA (1)	\$	147,003	\$ 136,294
Net Leverage Ratio		2.5 x	2.9 x
TTM Acquisition Adjusted EBITDA (2)	\$	162,287	\$ 158,752
Adjusted Net Leverage Ratio		2.2 x	2.5 x

(1) TTM Adjusted EBITDA is defined as Adjusted EBITDA for the most recent twelve (12) month period. TTM Adjusted EBITDA and Cash and cash equivalents for the period ended December 31, 2024 only do not include any adjustment to reclassify amounts from the Fleet segment.
(2) TTM Acquisition Adjusted EBITDA includes pre-acquisition portion of EBITDA for the trailing twelve months that is not included in historical results.

The non-GAAP Financial Information set forth in this document is not calculated in accordance with GAAP under SEC Regulation G. The Company considers Adjusted Net Income, Adjusted EPS (Diluted), EBITDA, Adjusted EBITDA, Acquisition Adjusted EBITDA, TTM Adjusted EB EBITDA, Adjusted unallocated corporate costs, net debt, adjusted net leverage ratio and free cash flow as non-GAAP financial measures and important indicators of performance and useful metrics for management and investors to evaluate the business' ongoing operating performance on a consistent basis across reporting periods. These non-GAAP financial measures, however, should not be considered in isolation or as a substitute for performance measures prepared in accordance with GAAP. Adjusted Net Income represents Net Income adjusted for acquisition-related costs, other discrete items, and related tax impact. Management believes these acquisition-related costs and other discrete items provide useful information about nonrecurring costs and benefits to help users meaningfully evaluate and compare the Company's quarterly and year-to-date performance against prior periods. Adjusted EPS (Diluted) is computed by dividing net income, adjusted for the discrete items as identified above and the related tax impacts, by the diluted weighted average number of common shares outstanding. EBITDA represents net income before interest expense, income taxes, amortization of intangible assets and depreciation and other amortization. Management believes EBITDA provides useful information about the Company's operating performance as it isolates non-cash depreciation and amortization charges as well as interest expense and income taxes, which are non-operating items. Adjusted EBITDA represents EBITDA (as defined above) adjusted for non-cash stock-based compensation and discrete items as identified above. Acquisition Adjusted EBITDA represents Adjusted EBITDA plus the pre-acquisition portion of EBITDA for the trailing twelve months. TTM Adjusted EBITDA represents Adjusted EBITDA as defined above for the trailing twelve months. TTM Acquisition Adjusted EBITDA includes pre-acquisition portion of EBITDA for the trailing twelve months that is not included in historical results. Adjusted unallocated corporate costs represents Unallocated corporate costs before depreciation and other amortization, adjusted for non-cash stock-based compensation and discrete items as identified above. Net debt is defined as principal amount of debt less debt issuance costs and less cash and cash equivalents. Free cash flow represents operating cash flow less capital expenditures. Adjusted Net leverage ratio is calculated as net debt divided by trailing twelve month Acquisition Adjusted EBITDA.

The Company has presented forward-looking statements regarding Adjusted EBITDA margin. This non-GAAP financial measure is derived by excluding certain amounts, expenses or income, from the corresponding financial measure determined in accordance with GAAP. The determination of the amounts that are excluded from this non-GAAP financial measure is a matter of management judgment and depends upon, among other factors, the nature of the underlying expense or income amounts recognized in a given period in reliance on the exception provided by item 10(e)(1)(i)(B) of Regulation S-K. The Company is unable to present a quantitative reconciliation of forward-looking Adjusted EBITDA margin to its most directly comparable forward-looking GAAP financial measure because such information is not available, and management cannot reliably predict all of the necessary components of such GAAP measure without unreasonable effort or expense. In addition, the Company believes such reconciliation would imply a degree of precision that would be confusing or misleading to investors. The unavailable information

could have a significant impact on the company's fut uncertainties, including, among others, changes in c and preliminary financial data set forth above may be	ture financial results. This non-GAAF connection with quarter-end and yea e material.	P financial measure is a preliminary errend adjustments. Any variation betw	stimate and is subject to risks and veen the company's actual results

CONFERENCE CALL

A conference call will be held Thursday, July 31, 2025 at 8:30 A.M. ET to review the Company's financial results, discuss recent events and conduct a question-and-answer session

An audio webcast of the conference call and accompanying presentation materials will be available in the Investor Relations section of VSE's website at https://ir.vsecorp.com. A replay of the audio webcast will be available at the same location following the conclusion of the call.

Participants who will be dialing in for the conference call should **register** to obtain their dial in and passcode details. Participants may pre-register at any time. To listen to the live broadcast, go to the site at least 15 minutes prior to the scheduled start time in order to register, download and install any necessary audio software.

ABOUT VSE CORPORATION

VSE is a leading provider of Aviation distribution and repair services for the commercial and business and general aviation (BG&A) aftermarkets. Headquartered in Miramar, Florida, VSE is focused on significantly enhancing the productivity and longevity of its customers' high-value, business-critical assets. VSE's aftermarket parts distribution and maintenance, repair, and overhaul (MRO) services support engine component and engine and airframe accessory part distribution and repair services for commercial and BG&A operators. For more detailed information, please visit VSE's website at www.vsecorp.com.

Please refer to the Form 10-Q that will be filed with the Securities and Exchange Commission ("SEC") on or about July 31, 2025 for more details on the Company's second quarter 2025 results. Also, refer to VSE's Annual Report on Form 10-K for the year ended December 31, 2024 for further information and analysis of VSE's financial condition and results of operations. VSE encourages investors and others to review the detailed reporting and disclosures contained in VSE's public filings for additional discussion about the status of customer programs and contract awards, risks, revenue sources and funding, dependence on material customers, and management's discussion of short- and long-term business challenges and opportunities.

FORWARD LOOKING STATEMENTS

This document contains certain forward-looking statements. These forward-looking statements, which are included in accordance with the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, may involve known and unknown risks, uncertainties and other factors that may cause VSE's actual results and performance in future periods to be materially different from any future results or performance suggested by the forward-looking statements in this document. Although the Company believes the expectations reflected in such forward-looking statements are based upon reasonable assumptions, the Company can give no assurance that actual results will not differ materially from these expectations. "Forward-looking" statements, as such term is defined by the SEC in its rules, regulations and releases, represent the Company's expectations or beliefs, including, but not limited to, statements concerning the Company's operations, economic performance, financial condition, growth and acquisition strategies, investments and future operational plans. Without limiting the generality of the foregoing, words such as "may," "will," "expect," "believe," "anticipate," "intend," "forecast," "seek," "plan," "predict," "project," "could," "estimate," "might," "continue," "seeking" or the negative or other variations thereof or comparable terminology are intended to identify forward-looking statements. These statements, by their nature, involve substantial risks and uncertainties, certain of which are beyond the Company's control, and actual results may differ materially depending on a variety of important factors, including, but not limited to, factors identified in the Company's reports filed or expected to be filed with the SEC including the Annual Report on Form 10-K for the year ended December 31, 2024 and subsequent filings made with the SEC. All forward-looking statements made herein are qualified by these cautionary statements and risk factors and there can be no assurance that the actual results, events or

INVESTOR CONTACT

Michael Perlman VP, Investor Relations & Treasury T: (954) 547-0480 M: (561) 281-0247 investors@vsecorp.com

VSE Corporation and Subsidiaries Unaudited Consolidated Balance Sheets (in thousands except share and per share amounts)

	June 30, 2025		December 31, 2024	
Assets				
Current assets:				
Cash and cash equivalents	\$	16,906	\$	29,505
Receivables (net of allowance of \$4.8 million and \$4.1 million, respectively)		183,208		158,104
Contract assets		34,043		29,960
Inventories		463,216		434,059
Prepaid expenses and other current assets		56,246		30,899
Current assets held-for-sale		_		282,820
Total current assets		753,619		965,347
Property and equipment (net of accumulated depreciation of \$27.1 million and \$21.3 million, respectively)		80,243		71,041
Intangible assets (net of accumulated amortization of \$86.8 million and \$82.7 million, respectively)		208,536		197,157
Goodwill		428,665		428,263
Operating lease right-of-use asset		43,748		43,225
Note receivable		25,000		_
Earn-out receivable		23,300		_
Other assets		38,916		37,597
Total assets	\$	1,602,027	\$	1,742,630
Liabilities and Stockholders' equity				
Current liabilities:				
Current portion of long-term debt	\$	7,500	\$	30,000
Accounts payable		140,465		145,492
Accrued expenses and other current liabilities		52,012		52,749
Dividends payable		2,068		2,059
Current liabilities held-for-sale		_		68,200
Total current liabilities		202.045		298.500
Long-term debt, less current portion		371,656		400,173
Deferred compensation		7,540		7,262
Long-term operating lease obligations		38,259		39,498
Other long-term liabilities		3,000		9,011
Total liabilities	-	622,500		754,444
Commitments and contingencies				
Stockholders' equity:				
Common stock, par value \$0.05 per share, authorized 44,000,000 shares; issued and outstanding 20,676,320 and 20,590,496, respectively		1.034		1,030
Additional paid-in capital		595.001		591.600
Retained earnings		382,572		392,484
Accumulated other comprehensive income		920		3,072
Total stockholders' equity		979.527		988,186
Total liabilities and stockholders' equity	\$	1,602,027	\$	1.742.630
Total Habilities and Stockholders equity	<u> </u>	1,002,021	Ψ	1,1 72,000

VSE Corporation and Subsidiaries Unaudited Consolidated Statements of Operations (in thousands except share and per share amounts)

		Three months ended June 30,			Six months ended June 30,			
		2025		2024		2025		2024
Revenues:								
Products	\$	173,603	\$	115,448	\$	334,154	\$	223,471
Services		98,536		77,380		194,030		131,740
Total revenues		272,139		192,828		528,184		355,211
Costs and operating expenses:								
Products		144,828		96,624		281,695		189,285
Services		89,795		72,636		176,024		120,440
Selling, general and administrative expenses		8,516		3,780		10,827		6,705
Lease abandonment costs		_		12,857		_		12,857
Amortization of intangible assets		6,487		4,329		12,621		7,679
Total costs and operating expenses		249,626		190,226		481,167		336,966
Operating income		22,513		2,602		47,017		18,245
Interest expense, net		6,445		9,826		14,384		19,016
Income (loss) from continuing operations before income taxes		16,068		(7,224)		32,633		(771)
Provision (benefit) for income taxes		2,430		(1,936)		5,027		(1,025)
Net income (loss) from continuing operations		13,638	_	(5,288)		27,606		254
(Loss) income from discontinued operations, net of tax		(10,441)		2,511		(33,382)		(9,642)
Net income (loss)	\$	3,197	\$	(2,777)	\$	(5,776)	\$	(9,388)
Earnings (loss) per share:								
Basic								
Continuing operations	\$	0.66	\$	(0.31)	\$	1.34	\$	0.02
Discontinued operations		(0.51)		0.15	·	(1.62)	•	(0.59)
	\$	0.15	\$	(0.16)	\$	(0.28)	\$	(0.57)
Diluted								
Continuing operations	\$	0.66	\$	(0.31)	\$	1.33	\$	0.01
Discontinued operations	Ψ	(0.50)	Ψ	0.15	Ψ	(1.61)	Ψ	(0.58)
Discontinued operations	\$	0.16	\$	(0.16)	\$	(0.28)	\$	(0.57)
Weighted average shares outstanding:								
Basic		20,670,239		17,152,661		20,644,215		16,468,288
Diluted		20,670,239		17,132,001		20,735,979		16,571,033
Diluted		20,731,387		11,202,113		20,735,979		10,071,033
Dividends declared per share	\$	0.10	\$	0.10	\$	0.20	\$	0.20

VSE Corporation and Subsidiaries Unaudited Consolidated Statements of Cash Flows

(in thousands)

		Six months ended June 30,				
		2025		2024		
		(a)		(a)		
Cash flows from operating activities:						
Net loss	\$	(5,776)	\$	(9,388)		
Adjustments to reconcile net loss to net cash used in operating activities:						
Depreciation and amortization		19,540		12,868		
Amortization of debt issuance cost		1,067		665		
Deferred taxes		(3,474)		(6,925)		
Stock-based compensation		6,663		4,812		
Impairment and loss on sale of business segments		47,203		16,867		
Loss on sale of property and equipment		10		421		
Lease abandonment costs		_		12,857		
Earn-out receivable adjustment		5,900		_		
Changes in operating assets and liabilities, net of impact of acquisitions:						
Receivables		(30,051)		(38,292)		
Contract assets		(2,969)		6,240		
Inventories		(25,478)		(25,408)		
Prepaid expenses and other current assets and other assets		(26,144)		(14,584)		
Operating lease assets and liabilities, net		(1,573)		(362)		
Accounts payable and deferred compensation		(13,724)		(47,047)		
Accrued expenses and other liabilities		(5,935)		(9,312)		
Net cash used in operating activities		(34,741)		(96,588)		
Cash flows from investing activities:						
Purchases of property and equipment		(8,464)		(11,674)		
Proceeds from the sale of business segments, net of cash divested		138,816		42,118		
Cash paid for acquisitions, net of cash acquired		(47,739)		(112,264)		
Net cash provided by (used in) investing activities		82,613	-	(81,820)		
Cash flows from financing activities:				, ,		
Borrowings on bank credit facilities		624,881		419,881		
Repayments on bank credit facilities		(674,381)		(386,381)		
Proceeds from issuance of common stock		463		161,692		
Payment of debt financing costs		(2,584)		_		
Payment of taxes for equity transactions		(4,248)		(2,545)		
Dividends paid		(4,127)		(3,176)		
Net cash (used in) provided by financing activities		(59,996)		189,471		
Net (decrease) increase in cash and cash equivalents		(12,124)		11,063		
Cash and cash equivalents, beginning of period		29,030		7,930		
Cash and cash equivalents, end of period	\$	16,906	\$	18,993		
Supplemental disclosure of noncash investing and financing activities:						
Note receivable from the sale of business segment	\$	25,000	\$	_		
Earn-out receivable from the sale of business segment	\$	29,200	\$	_		
	*	_0,_00	7			

⁽a) The cash flows related to discontinued operations and held-for-sale assets and liabilities have not been segregated, and remain included in the major classes of assets and liabilities. Accordingly, the Consolidated Statements of Cash Flows include the results of continuing and discontinued operations.